

# Josephine County Budget in Brief Handbook

Adopted Budget  
FY 2011-12



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**JOSEPHINE COUNTY  
BUDGET IN BRIEF  
ADOPTED BUDGET FY 2011-12**

**The purpose of this report** is to provide a summary of Josephine County's budget in a format that is easy to read and understand. It is a "big picture" overview of the budget intended to show where the County's money comes from and how it is spent. A detailed version of the budget, broken down by fund, department, program and line item is available on the County's website, [www.co.josephine.or.us](http://www.co.josephine.or.us).

**The budget process is designed under Oregon Budget Law to encourage involvement by citizens.** A proposed budget is submitted to a Budget Committee, which deliberates the budget and takes public comment at a series of meetings in April and May. In mid June, the Board of County Commissioners also conducts a public hearing on the budget in advance of adoption. Citizens are encouraged to participate.

**This budget presentation is in two parts.** The first part, "**All Funds Combined**" presents budget information for all of the County's 38 funds combined together. This presentation is useful for gaining a general understanding of all the types of services the County provides to its citizens, how much they cost and where the money comes from.

However, almost two-thirds of the County's revenue sources contain restrictions on how the money is to be spent. The restrictions typically come from state statutes or grant requirements. The second part of the presentation, "**General Fund and Public Safety Fund**," contains the two funds where the County Commissioners have far more discretion on how available funds will be allocated.

A general description of the services provided by the County is on the back page.

**Highlights of 2011-12 Budget:**

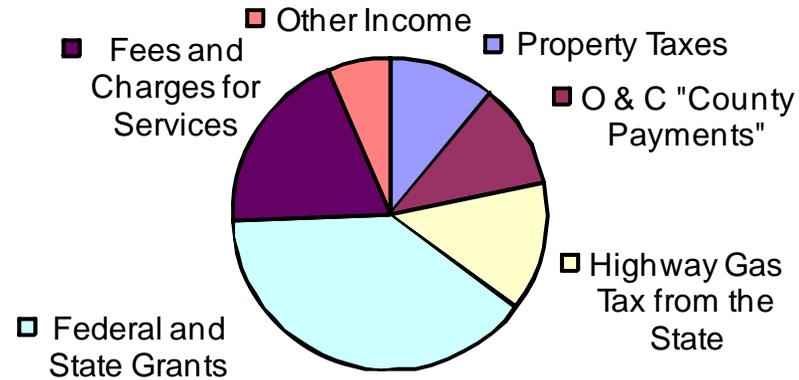
- The budget follows the Budgeting for Outcomes model, which focuses on programs and service levels. With the exception of Public Safety, most departments remain at the reduced Service Level 1, due to funding constraints.
- In 2008-09, the County received the first of four annual payments under the SRS 2008 bailout monies, which replace federal timber payments, also known as "O&C" or "County Payments". This money is used for funding Public Safety, and will be spent through 2011-12 according to a 3 year Public Safety Plan adopted in January 2009. New funding will be required for 2012-13 and beyond in order to maintain Public Safety at the current level of service.
- In 2010-11, the County anticipated to reinstate the majority of the mental health programs that were outsourced in 2006. This event did not occur and outsourcing continues in the 2011-12 budget year.

**Budget Challenges:**

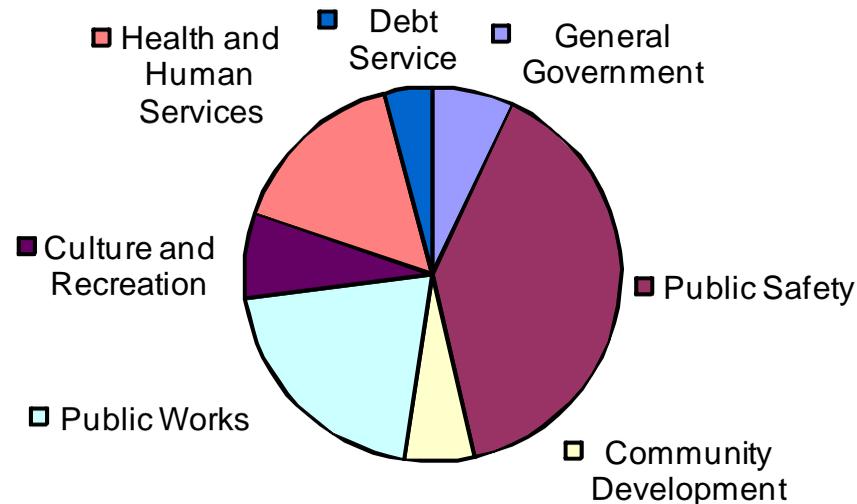
- Stable long term funding needs to be determined and put in place in time for use in the 2012-13 fiscal year when the SRS 2008 bailout funding is scheduled to end.
- Rising population, increased public demand for services and inflationary pressures are causing operating costs to rise faster than revenues. This situation makes it increasingly difficult to maintain service at levels provided in the past.
- Statewide constitutional property tax limitations of Ballot Measures 5 and 47/50 limits property tax increases to 3% annually, which prevents the property tax base from keeping up with population growth.
- The economy has caused the State of Oregon to reduce state funding support for many programs, making it more difficult to maintain current service levels.
- Departments that once received some support from the General Fund must now be self-sustaining using revenue sources they generate, such as fees, grants and state contracts. This has been particularly difficult for Public Health, Parks, and Fairgrounds. The 2011-12 budget anticipates a General Fund interfund loan debt service payback to offset these funds 2010-11 estimated deficit.

**Josephine County  
2011-12 Adopted Budget  
All Funds Combined**

**Revenues from Outside Sources - \$44,222,300**



**Operating Expenditures by Service Area - \$58,315,200**



**Josephine County  
2011-12 and 2010-11 Budgets  
All Funds Combined**

**Resources:**

	2011-12 Adopted		2010-11 Adopted
	Budget	Percent	Budget
Property Taxes	\$ 4,861,600	11.0%	\$ 4,540,400
O & C "County Payments"	4,768,000	10.8%	8,702,000
Highway Gas Tax from the State	5,916,000	13.4%	5,220,000
Federal and State Grants	17,276,000	39.1%	22,833,950
Fees and Charges for Services	8,596,800	19.4%	8,733,000
Other Income	2,803,900	6.3%	3,222,130
<b>Revenues from outside sources</b>	<b>\$ 44,222,300</b>	<b>100.0%</b>	<b>\$ 53,251,480</b>
Internal Charges for Service	6,225,300		5,930,000
Interfund Transfers (In)	11,804,500		11,799,300
Beginning Fund Balances	30,391,600		37,380,560
<b>Total Budget</b>	<b>\$ 92,643,700</b>		<b>\$ 108,361,340</b>

**Requirements:**

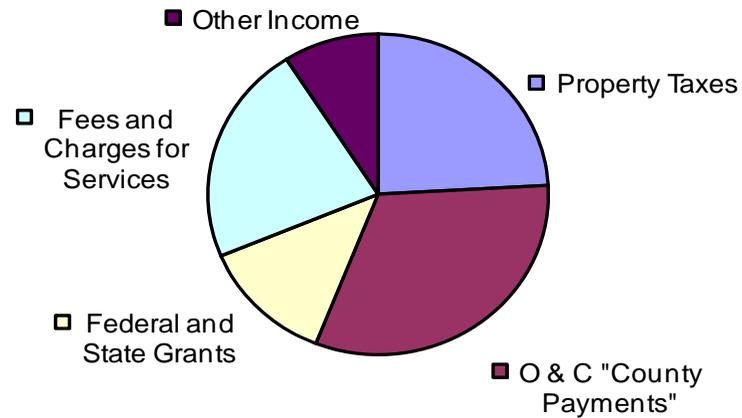
General Government	\$ 4,039,300	6.9%	\$ 4,138,800
Public Safety	22,986,350	39.4%	22,235,400
Community Development	3,537,950	6.1%	3,575,600
Public Works	11,952,000	20.5%	12,846,500
Culture and Recreation	4,311,600	7.4%	6,621,800
Health and Human Services	9,079,900	15.6%	12,311,940
Debt Service	2,408,100	4.1%	2,146,594
<b>Total operating expenditures</b>	<b>\$ 58,315,200</b>	<b>100.0%</b>	<b>\$ 63,876,634</b>
Internal Vendors	5,984,100		5,520,800
Interfund Transfers (Out)	11,510,500		11,799,300
Contingencies	16,337,400		26,647,700
Ending Fund Balances	496,500		516,906
<b>Total Budget</b>	<b>\$ 92,643,700</b>		<b>\$ 108,361,340</b>

**Personnel:**

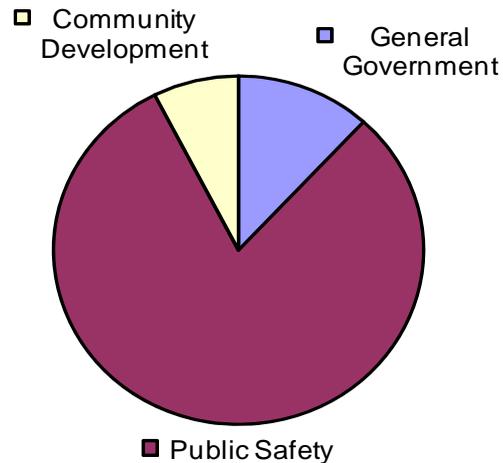
Full-time equivalents	413	557
Wages and benefits as a percent of total operating budget	58.1%	62.2%

**Josephine County  
2010-11 Adopted Budget  
General Fund and Public Safety Fund**

**Revenues from Outside Sources - \$14,966,000**



**Operating Expenditures by Service Area - \$21,821,000**



**Josephine County  
2011-12 and 2010-11 Budgets  
General Fund and Public Safety Fund**

	2011-12 Adopted		2010-11 Adopted	
	Budget	Percent	Budget	Percent
<b>Resources:</b>				
Property Taxes	\$ 3,608,600	24.1%	\$ 3,530,000	18.5%
O & C "County Payments"	4,768,000	31.9%	8,702,000	45.6%
Federal and State Grants	1,909,000	12.8%	2,188,117	11.5%
Fees and Charges for Services	3,323,600	22.2%	3,288,983	17.2%
Other Income	1,356,800	9.1%	1,376,000	7.2%
<b>Revenues from outside sources</b>	<b>\$ 14,966,000</b>	<b>100.0%</b>	<b>\$ 19,085,100</b>	<b>100.0%</b>
Interfund Transfers (In)	3,775,800		3,515,900	
Beginning Fund Balances	11,293,200		14,200,000	
<b>Total Budget</b>	<b>\$ 30,035,000</b>		<b>\$ 36,801,000</b>	
<b>Requirements:</b>				
General Government	\$ 2,578,000	11.8%	\$ 2,527,100	11.8%
Public Safety	17,609,600	80.7%	17,319,000	80.9%
Community Development	1,633,400	7.5%	1,552,600	7.3%
<b>Total operating expenditures</b>	<b>\$ 21,821,000</b>	<b>100.0%</b>	<b>\$ 21,398,700</b>	<b>100.0%</b>
Interfund Transfers (Out)	3,991,000		3,530,800	
Contingencies	4,223,000		11,871,500	
<b>Total Budget</b>	<b>\$ 30,035,000</b>		<b>\$ 36,801,000</b>	
<b>Personnel:</b>				
Full-time equivalents	196		203	
Wages and benefits as a percent of total operating budget	78.9%		79.1%	

**The following services are provided by Josephine County:**

- **General Government** – Includes voter registration, ballots, elections, document recording (County Clerk); assessment and maintenance of ownership records of all properties, computation of property tax bills (County Assessor); collection and distribution of property taxes on all property for the benefit of the County and all other taxing districts located in the County (Tax Collector); and investment of all County funds and agency funds (County Treasurer).
- **Public Safety** – Includes the Sheriff which operates the county jail, patrols, emergency services, crime investigation, records and dispatch; the District Attorney which provides prosecution of criminals and collection of child support; the Juvenile Department which provides assessment, evaluation and probation supervision of delinquent youth, and operation of the juvenile shelter and detention center; Community Corrections which is funded by the state to provide supervision of adult felony and misdemeanor cases placed on probation or parole, drug and alcohol treatment for adult offenders, and operation of the community service work crew program.
- **Community Development** – Includes implementation of the County’s land use program, issuance of land use permits, provision of land use information and other planning services (Planning Department); issuance of building permits, plan reviews, and building inspections (Building Safety Department); collection, storage and providing public access to land survey, corner and property boundary records (County Surveyor); operation of forest management and harvest on County owned land and fire mitigation plans within the County (Forestry Department).
- **Public Works** – Primarily construction and maintenance of the County’s roads and bridges.
- **Culture and Recreation** – Includes operation of the County’s Parks and public boat ramps, County Airports in Merlin and the Illinois Valley and County Fairgrounds.
- **Health and Human Services** – Includes provision of health care education, inspections of restaurants and public water drinking systems, health and disaster emergency services, maintenance of vital records, and animal protection and regulation (Public Health Department); advocacy and program services for children, youth and families (Commission for Children and Families); transportation for elderly and disabled and operation of public bus transportation (Transit Department); provision of veterans services (Veterans Service Office); and administration of state and federal grants for mental health services and prevention and treatment of alcohol and drug abuse, which the County contracts to outside not-for-profit providers (Mental Health Authority).
- **Debt Service** – Payment of principal and interest primarily on the Adult Jail Facility Bonds and the PERS Bonds.

**Do you have questions about the budget or this report?**

Please contact the Finance Department at 541-474-5255.